

# United States Department of the Interior

#### OFFICE OF THE SECRETARY Washington, DC 20240

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To:

All BIE, BIA, and Central Office Programs Supporting BIE Funded Schools

Associate Deputy Directors **BIE Facility Managers** Regional Directors

Regional Facility Managers

From: Director, Bureau of Indian Education

Director, Bureau of Indian Affairs

Director, Office of Facilities, Property, and Safety Management

Subject: Facilities Management Communication and Organizational Roles and Responsibilities Clarification

# I. Background:

The Department of the Interior (DOI), Office of Indian Affairs (IA) has undertaken significant reorganization and transformation beginning with the Secretarial Order 3329 calling for the decentralization of many operational administrative functions<sup>1</sup> to the Bureau of Indian Affairs (BIA) Regions. Subsequent Departmental Manual (DM) changes formalized the realignment of operational administrative functions in May 2015<sup>2</sup>. While these operational administrative functions were being realigned, Secretarial Order 33343 directed that the Bureau of Indian Education (BIE) be restructured and include the creation of school support solution teams that would augment the capacity of operational administrative functions to more directly support the BIE funded schools. The BIE is in the process of working with their schools, the BIA, and Office of Facilities, Property, and Safety Management (OFPSM) to define, staff, and implement a more effective and efficient organizational structure to help maximize school performance and improve responsiveness to support needs.

<sup>&</sup>lt;sup>1</sup> DOI Secretarial Order 3329, signed October 22, 2013, authorized the realignment and reassignment of operational administrative functions (acquisitions, financial management, budget, facilities management, financial management, property management, and safety management) from the Office of the Assistant Secretary - Indian Affairs, Office of the Deputy Assistant Secretary - Indian Affairs (Management) (DASM) to the Bureau of Indian Affairs (BIA) - Offices of the Regional Directors.

<sup>&</sup>lt;sup>2</sup> The DOI published the DM 130 Chapter 6, Office of the Deputy Bureau Director – Field Operations on May 01, 2015, and the DM 110, Chapter 8, Office of the Assistant Secretary for Indian Affairs on May 05, 2015 to formally adopt the realignment changes.

<sup>&</sup>lt;sup>3</sup> DOI Secretarial Order 3334, signed June 12, 2014, called for the restructuring of the BIE into an innovative organization that will improve operations for both tribally-controlled and BIE-operated schools. This included the creation of school support solutions teams supporting the offices of each Associate Deputy Director.

### II. Purpose:

IA recognizes the importance of Indian education in our nation. It is understood that not only the quality of education provided in the classroom, but the auxiliary services required to maintain the classroom and facilities themselves that play pivotal roles in the future of our nation's youth. For that purpose, the BIE, BIA, and OFPSM are committed to work in cooperation to support the development of an organizational facilities support system that provides safe, effective, and supportive infrastructures that promote quality learning throughout BIE funded schools.

### III. General Roles and Responsibilities of Facilities Management Personnel

The BIE, BIA, and OFPSM are committed to working and communicating with each other to develop effective and efficient roles and responsibilities during the transitional period and for the long-term. Table 1 identifies basic roles and responsibilities for facilities management personnel across each organization and throughout the leadership and management spectrum.

Table 1. General Roles And Responsibilities Of Facilities Management Program Personnel

Program	Program Level	Role	Responsibility
BIE	Site/School	School Facilities Management Personnel  Principal/	Review, Maintain and Update Indian Affairs – Facilities Management System (IA-FMS) Data, including creation and completion of Operations and Maintenance (O&M) Work Orders, creation of Deferred Maintenance Work Orders, development and establishment of deficiency Abatement Plans, creation of location and asset records, management of site, location and asset records and decommissioning locations in adherence to IA Facilities Management Program Policies, Regulations and other guiding codes and standards regarding IA-FMS. Funding Requests for Deferred Maintenance and Emergency Reimbursements will be submitted by the Site/School Facilities Management Personnel to the BIE Facility Manager and to the BIA Regional Facility Manager.  Oversight, Monitoring and Supervision of
		School Board	Facilities Management Personnel Activities that adhere to IA Facilities Management Program Policies, Regulations and other guiding codes, standards and scheduled reporting dates regarding IA-FMS data maintenance and updates.

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BIE Associate	_	Oversight, Monitoring and Evaluation of BIE
Deputy	Facility Manager	Operated Site /School Adherence to IA-FMS
Director		Policies, Regulations and other guiding codes
Facilities		and standards regarding IAFMS date entry and
Support Office		data maintenance. BIE Facilities Management
		reviews and approves and/or disapproves, work
		order submittals, funding and other requests
		entered by Site/School. Provides concurrence
		and/or disapproval of emergency funding
		requests and provides Technical Assistance to
		Site/School in all areas of IA-FMS operability.
	11	When Improvement & Repair Projects are
		funded, administers the projects as Commercial
		Projects.
		Oversight, Monitoring and Evaluation of
		Tribally Controlled Site /School Adherence to
		IA-FMS Policies, Regulations and other
		guiding codes and standards regarding IA-FMS
	V	data entry and data maintenance included in
		Grant, Contract or Compact Agreement. BIE
		Facilities Management reviews and
		approves/disapproves, work order submittals,
		funding and other requests entered by
		Site/School. Provides concurrence/disapproval
		of emergency funding requests and provides
		Technical Assistance to Site/School in all areas
		of IA-FMS operability. When Improvement &
		Repair Projects are funded, administers the
	Dducation	projects as Commercial Projects.
	Education	Oversight, Monitoring and Evaluation of BIE
	Program	Regional Facility Manager activities regarding
	Administrator	BIE Operated and Tribally Controlled Site
		/School Adherence to IA-FMS Policies,
		Regulations and other guiding codes and
		standards regarding IA-FMS data entry and
		data maintenance and included in Grant,
		Contract or Compact Agreement to ensure
		appropriate data entry, maintenance and
		funding requests are being utilized.
BIE Associate		Delegated ultimate BIE authority and
	Deputy Director	responsibility for oversight, monitoring,
Director -		evaluation, guidance and establishment of
Tribally		corrective actions of Education Resource
Controlled		Center, Education Program Administrators and
Schools		Site/School within the Associate Deputy
		Director's area of responsibility.

	BIE Director	BIE Director	Ultimate responsible party for the oversight and management of the implementation, administration and required compliances for the BIE funded Facilities Management Programs serving 183 schools and 2 colleges within the BIE school system. The Director, BIE is responsible for first line supervisory accountability for ensuring that all activities required for statutory, regulation, policy and code/standard compliances are completed in a timely manner by the Associate Deputy Directors and their subordinates within the respective BIE area of authority.
BIA	Agency	Facilities Management Personnel	Review, Maintain and Update IA-FMS Data, including creation and completion of O&M Work Orders, creation of Deferred Maintenance Work Orders, development and establishment of deficiency Abatement Plans, creation of location and asset records, management of site, location and asset records and decommissioning locations in adherence to IA Facilities Management Program Policies, Regulations and other guiding codes and standards regarding IA-FMS.
		Agency Superintendent	Oversight, Monitoring and Supervision of FM Personnel Activities that adhere to IA Facilities Management Program Policies, Regulations and other guiding codes and standards regarding IA-FMS.
	Regional Office	Regional Facility Manager	Oversight, Monitoring, Evaluation and Technical Assistance provider to all BIA and Office of Justice Services (OJS) Sites and BIE Schools within the respective Region regarding adherence to IA Facilities Management Program Policies, Regulations and other guiding codes and standards regarding IA-FMS.
		Regional Director/Deputy Regional Director	Ultimate authority and responsibility for oversight, monitoring, evaluation and guidance of Regional Facilities Management, BIA Agencies and OJS Sites within the respective Region
Office of Facilities,	Division of Facilities	Division of Facilities	Manage the Operation and Maintenance of IA-FMS
Property and Safety	Management and	Management and Construction	Identify and prioritize the development of system improvements IA-FMS

Management	Construction	(DFMC)	Scheduling and provision of IA-FMS Training
_		1	and Technical Assistance, including Help Desk
			functions, to all IA program levels
			Provide technical assistance and oversight at
			the region level.

As the BIE identify, train, and implement additional facilities management personnel, they will work with the BIA to take-on broader responsibilities for the long-term. The OFPSM and DFMC central staff will help both the BIA and BIE to define and transition roles and responsibilities that will enable the BIE to better support the funded schools.

#### IV. Communication

The DFMC holds weekly status teleconference (normally on Monday) with facilities management representatives from the programs (Regions, OJS, BIE) to discuss existing construction, Facilities Improvement and Repair (FI&R), quarters, disposal, and other projects covered under Supplemental Programs, and to highlight programmatic and project specific concerns. The BIA and BIE agree to ensure representatives from their programs actively participate in the weekly meetings. The BIA, BIE, and OFPSM will form process action teams (PACs) as needed to address specific issues that may arise.

# V. Approval and Acceptance.

The undersigned agree the mutual support and cooperation outlined herein, which generally defines the roles and responsibilities of the BIE, BIA, and OFPSM to support the facilities management of BIE funded schools. It also directs all subordinate organizations to exercise the necessary cooperation and coordination to help ensure safe, efficient, and effective learning environments for schools throughout Indian Country.

Director, Bureau of Indian Education	Date
Director, Bureau of Indian Affairs	Date
Director, Office of Facilities, Property, and Safety Management	Date